



26<sup>th</sup> February 2026

***PROPOSED DECISION ON THE PROPOSED JOINT BUSINESS  
BETWEEN MAB KARGO SDN. BHD., QATAR AIRWAYS GROUP  
Q.C.S.C. AND IAG CARGO LIMITED***

**1 Introduction**

- 1.1 This Advisory Information is issued to inform the public regarding a public consultation that will be conducted by CAAM on its proposed decision in relation to the proposed joint business between MAB Kargo Sdn. Bhd. (MABK), Qatar Airways Group Q.C.S.C. (QR), and IAG Cargo Limited (IAGC) (collectively referred to as “the Applicants”).
- 1.2 The Applicants had submitted an application for an individual exemption in respect of their proposed metal-neutral joint business partnership in accordance with section 36Q of the Civil Aviation Authority of Malaysia Act 2017 [Act 788].

**2 Background of the Proposed Joint Business**

- 2.1 The proposed joint business falls within the scope of section 36O of Act 788, where it involves a metal-neutral partnership between the Applicants relating to their respective cargo operations within the Joint Business Territory. The Proposed JB covers the services of air cargo operations within the Applicants’ Home Markets across 67 countries worldwide.
- 2.2 The arrangement covers both dedicated freighter operations and belly cargo services, assessed on a unidirectional basis for routes where Malaysia is either the origin or destination country.
- 2.3 The proposed joint business encompasses cargo services provided by seven (7) airlines, namely Malaysia Airlines (MH), Qatar Airways (QR), British Airways (BA), Iberia (IB), Vueling (VY), Aer Lingus (EI), and LEVEL (LL).
- 2.4 The Applicants will cooperate with each other on operational matters such as schedule coordination, capacity and revenue planning, cargo handling, and sales and marketing.



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### 3 Public Consultation on the Proposed Decision

- 3.1 CAAM will undertake a public consultation in relation to the proposed decision that CAAM intends to grant, pursuant to section 36Q of Act 788, on the proposed cargo joint business involving MABK, QR and IAGC.
- 3.2 The purpose of this public consultation is to invite views, comments, and submissions from interested parties, including industry stakeholders, freight forwarders, shippers, and members of the public, on the potential impact of the proposed joint business on competition and the aviation sector.
- 3.3 Details of the consultation, including the relevant documents, submission procedures, and deadline for responses, will be made available on CAAM's official website in early March 2026.
- 3.4 CAAM invites all interested parties to submit their written submissions within the stipulated consultation period. All submissions received will be duly considered as part of CAAM's assessment in arriving at its final decision on the proposed joint business.

### 4 Other Information

- 4.1 All public consultation enquiries shall be made to the Economics and Competition Department, Civil Aviation Authority of Malaysia, Putrajaya via email at [competition@caam.gov.my](mailto:competition@caam.gov.my).



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26 February 2026